Knowledge to Policy Center K2P

Knowledge to Policy Center

2015-2025

10 Years Anniversary Edition

A Decade of Impact

For 10 years, K2P Center has turned evidence into action, shaping policies that drive change and build healthier, resilient societies

Director's Statement

What began as a bold vision to bridge the gap between research and policy has evolved into a dynamic movement, one that continues to shape agendas, inform decisions, and strengthen systems in Lebanon, across the region and globally. From the moment we launched the K2P Center at our inaugural event, we set out with a clear mission: to ensure that evidence becomes an accessible, actionable, and influential force in policymaking. That launch was more than a milestone; it was the beginning of a collective commitment to transform how knowledge drives change.

Since that day, K2P has grown into a trusted and pioneering institution. Our work has been amplified by a community of dedicated collaborators, partners, and funders who believed in the potential of evidence even in the most challenging times.

As we celebrate a decade since that initial launch, we recognize both how far we have come and how much more remains to be done. Our conviction is stronger than ever: evidence, when paired with inclusive dialogue and responsive policymaking, has the power to transform lives, institutions, and societies. The challenges ahead are complex, but they also present opportunities for deeper engagement, smarter solutions, and greater resilience.

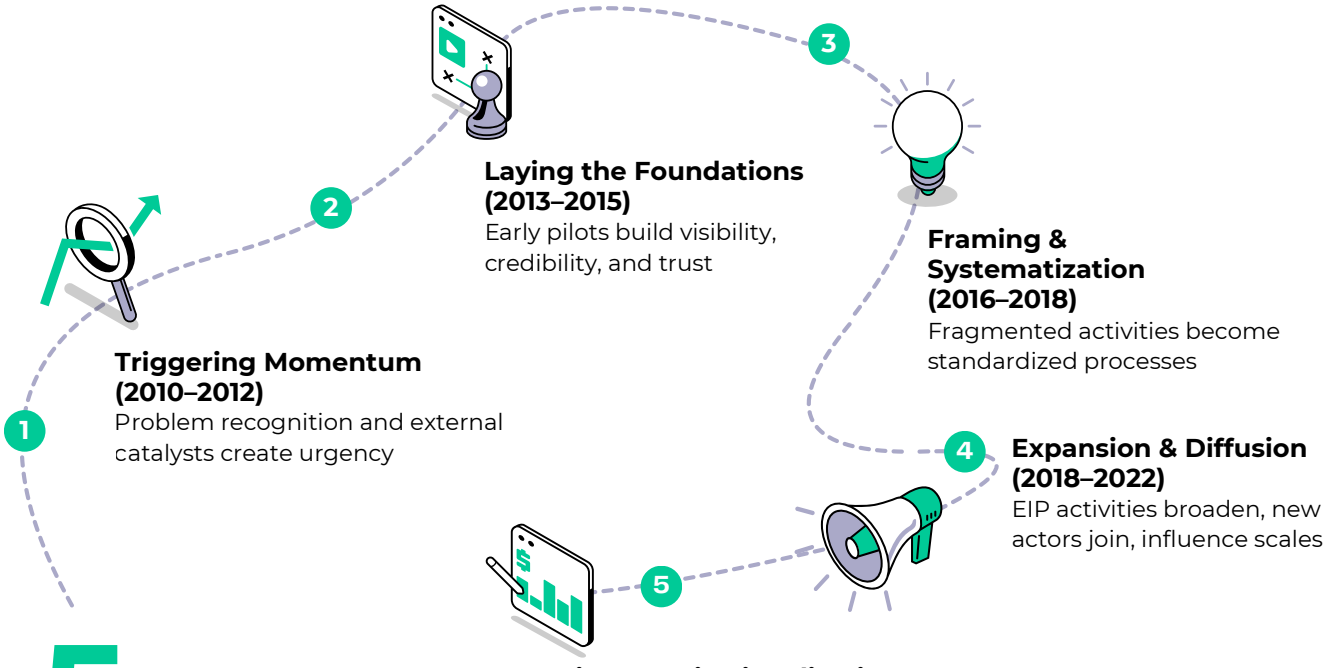
With heartfelt gratitude to everyone who has been part of this journey, and with optimism and determination for the decade ahead, we remain committed to expanding our work, nurturing partnerships, and championing evidence as a catalyst for meaningful and sustainable change.

The reach, achievements and impact over the last 10 years were made possible by the hard work, dedication and perseverance of our talented K2P leads, staff, faculty members, partners, collaborators, students and affiliates.

Fadi El-Jardali, MPH, PhD
Founder & Director
Knowledge to Policy (K2P) Center

K2P Center Launch: A Milestone for Evidence-Informed Policymaking

The inaugural launch event gathered policymakers, researchers, civil society leaders, international partners, and members of the academic community under one shared purpose: advancing the use of evidence to inform policies that improve lives. This moment signaled the start of a new era, one where knowledge would not only be generated, but translated into meaningful action.



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Phases of K2P Institutionalization

10 Years of Impact

From Beirut to the World

50+ country collaborations | 10+ global institutions | WHO Collaborating Center since 2015

200+
policy products & tailored decision-support outputs

100+
scientific publications

100+
workshops & mentorship sessions delivered

Policy Engagement & Influence

3000+
policymakers & stakeholders engaged

50+
policy dialogues, briefings & debriefs conducted

200+
strategic meetings & engagements globally

Global Reach & Institutional Strengthening

20+ knowledge translation platforms established or supported

50+ countries across 6 WHO regions

3 WHO Collaborating Centre re-designations (2023–2027)

Youth Engagement

50+ interns & graduate assistants

10+
youth programs

500+
youth reached

About K2P

Vision

K2P is a leading knowledge hub for strengthening public policy and practice and improving health and social outcomes in Lebanon, the region, and around the world through collective problem-solving, co-production, deliberative dialogues, advocacy, and capacity-building.

Mission

Our mission is to produce and synthesize high-quality evidence and context-specific knowledge, make research more accessible, and build capacity for evidence-informed policymaking to impact health and social care.

Throughout the past decade, our unwavering commitment to our vision and mission has driven our growth, innovation, and impact.

WHO Collaborating Center for Evidence-Informed Policy and Practice Designation: K2P Center was first designated as a WHO Collaborating Center in 2015. It was re-designated in 2023 for the third time. It is the only center of its kind in Lebanon and the region, and second globally, recognizing its impact in translating evidence into public health policy and action.

Core Pillars

Evidence

Produce, package, and share evidence from research objectively and based on current and emerging policy-making priorities.

Capacity

Support Knowledge Translation (KT) capacity of research networks, civil society, researchers, policymakers, the media and policy-making institutions.

Impact

Inform policy-making objectively using the best available evidence and develop and test models for KT that are culturally appropriate, relevant, and effective for the region.

Engagement

Build inclusive partnerships to co-produce knowledge, strengthen trust, and support evidence uptake in policy-making.

K2P Products

K2P is dedicated to developing a wide range of policy products to facilitate evidence-informed policymaking. K2P products are characterized by a steadfast commitment to consistency and transparency. We provide clear policy options and recommendations based on best available evidence. Through using these products, K2P empowers decision-makers with the knowledge and insights needed to drive meaningful, effective and impactful change.

Policy Brief

Briefing Note

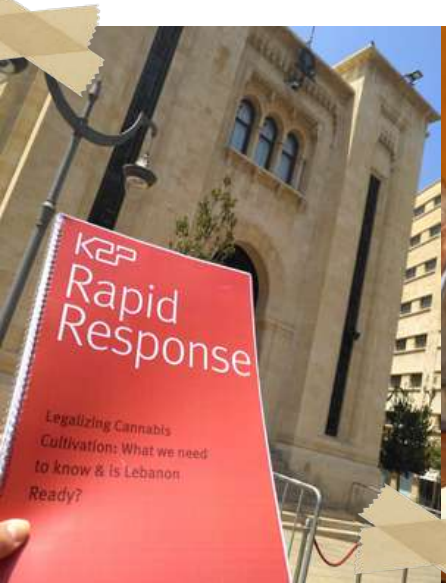
Rapid Response

Dialogue Summary

Policy Memo

Citizen Consultation

Evidence Summary



K2P Mentorship

Topics Covered

- Knowledge translation & evidence-informed policymaking (EIPM)
- Institutional EIPM capacity
- Methods & evidence synthesis
- Leadership & fellowship
- Issue-specific policy topics for KT
  (Tobacco control, SRHR & obesity training, AMR, One Health)
- Media & evidence

Target Audiences

1. Government & public sector
2. Researchers & academic institutions
3. Civil society & professional associations

Regions Reached

African Region (AFR)	Region of the Americas (AMR)	South-East Asian Region (SEAR)	European Region (EUR)	Eastern Mediterranean Region (EMR)	Western Pacific Region (WPR)

Strengthening the use of evidence in policymaking with the Ministry of Health in Oman - 2025

SRHR and Obesity Training in Jordan: K2P Empowers RHAS for Evidence-Informed Policy - 2025

Mentoring the Türkiye Health Policies Institute (TUSPE) with EVIPNet Europe and WHO Turkiye - 2025

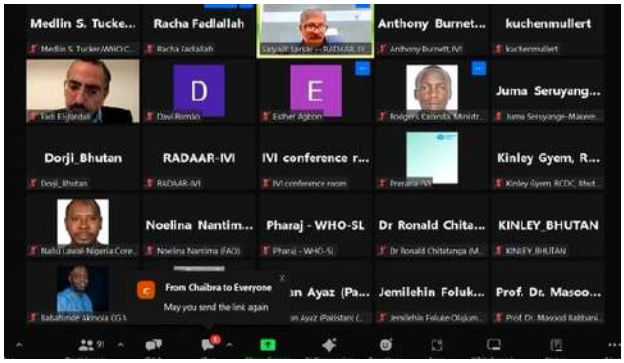
The Policy Bridge: Strengthening NGO Capacity for Evidence-Informed Policymaking - 2025

Evidence to Policy – Indonesia: K2P and WHO/EVIPNet Launch Regional Training Center - 2024

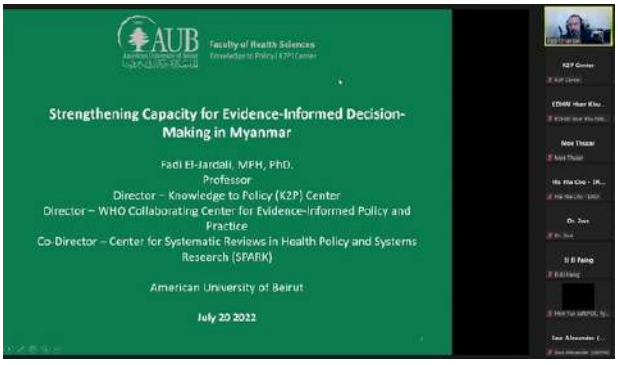
K2P, WHO EVIPNet, and FLI Strengthen Evidence-Informed Policy Capacities in Croatia, Nigeria, and Ghana – 2024

Strengthening Evidence-Informed Decision-Making Capacities in Tajikistan with WHO EVIPNet - 2024

The Evolution of Health Policy and Systems Research: K2P Hosts Global WHO HPSR Anniversary Seminar in Beirut – 2023



K2P Led RADAAR Workshops in Bhutan, Laos, and Beyond - 2022



Myanmar: Strengthening Evidence-Informed Decision-Making - 2022

Vietnam, Philippines, Nigeria, Egypt, Jordan & Palestine Workshop on Health Evidence Communication - 2021

Tobacco Control: Vietnam and Philippines - 2020

K2P Policy Fellowship Program - 2020

Impact Accelerator International Workshop for the RECAP Project - 2019

Systematic Review Methods Workshop with the Global Evidence Synthesis Initiative (GESI) - 2017

Towards the Use of Scientific Evidence in Influencing Policymaking: the Role of Media - 2015

Knowledge Translation Workshops

K2Parliament

The program aims to promote evidence-informed policy in the legislative context. The program aims to strengthen the role of the parliament in executing its main functions in representing citizens' needs, overseeing the government work including budget review and approval, and ensuring effective legislation.

K2Parliament - Assessment of Public Health Strategies, Policies, and Budgets 2000 - 2022

Policy Analysis of the Draft Universal Health Coverage Law in Lebanon: Gaps and Recommendations

K2Position4PoliticalPlatforms: A Guide to Develop and Evaluate Electoral Platforms

K2Position4PoliticalPlatforms: K2P Platform Tool

Rapid Response Function

30+ rapid syntheses on a broad range of topics

20+ webinars addressing different aspects of rapid responses

50+ interviews and media coverage for the different K2P rapid syntheses

2024: Crisis Chronicles

K2P Crisis Chronicles address the escalating humanitarian crisis in Lebanon caused by ongoing Israeli attacks. This highlights critical issues while offering actionable, long-term solutions.

Salt Fluoridation Policy Reform

K2P led the re-evaluation of Lebanon's salt fluoridation law, ultimately contributing to the suspension of the law.

2020: Beirut Blast

Rapid Guide to Support Health and Social Care Systems in Response to Beirut Explosion

2020 - 2021: COVID-19 Series

The COVID-19 Series Initiative to rapidly translates evidence & data into accessible formats for policymakers & citizens, within 3 to 30 days.

2020: COVID-19 Tobacco Advocacy

Ahead of World No Tobacco Day, K2P released a Rapid Response on government action for tobacco control during COVID-19, launched with policymakers, civil society, and health experts.

Policy Engagement

Policy Dialogues

Topics Covered

- Health systems, PHC & UHC
- Child protection
- NCDs & risk factors & public health priorities
- Mental health & palliative care
- Refugees & other vulnerable populations
- Evidence & global governance

K2P, JSMO Jordan & ResolveTSL, held a national stakeholder dialogue on eliminating TFA in Jordan - 2025

K2P and Karolinska Institute supported the Health Diplomacy initiative with Public Health Authority KSA - 2025

K2P, UNICEF & MoPH Unite Stakeholders to Strengthen Lebanon's Immunization System - 2024

K2P supported the initiative on Harnessing the Role of Private Sector in Advancing the UHC Agenda in Egypt, with the Ministry of Finance & Ministry of Health- 2023

K2P Working on Integrating Palliative Care into Lebanon's Health System - 2018

K2P and MoPH Convene National Policy Dialogue on Improving Pharmaceutical Prescribing in Lebanon – 2017

K2P, UNHCR and MOPH convened a policy dialogue on Reducing Preventable Preterm Deliveries among Syrian Refugees - 2017

K2P Convene Policy Dialogue on Alcohol Use Among Lebanese Youth – 2017

K2P, CRPH & FAFS Convene Policy Dialogue on Informing Salt Iodization Policies – 2016

K2P Convenes Policy Dialogue Addressing Medical Errors in Lebanon – 2016

K2P Center facilitated the National Child Protection Policy Dialogue held in Iraq - 2015

K2P, UNFPA, NAP and MOPH, organized a Dialogue on the Limitations to Access to Healthcare Services for PLHIV in Lebanon - 2015

K2P and MOPH convened to promote Access to Essential Healthcare Services for Syrian Refugees in Lebanon - 2015

K2P and MOPH convened to secure Access to Mental Health Services in Primary Healthcare Centers - 2015

Major Events

National Standards for Nurseries 2025

The Ministry of Public Health, the K2P Center and the Lebanese Red Cross, launched the national standards for nurseries affiliated with MoPH in Lebanon. The K2P Center played a pivotal role as a knowledge broker in developing these standards.

Eliminating Trans Fatty Acids in Lebanon 2025

K2P Center in collaboration with Resolve to Save Lives, proudly launched the National Campaign to Eliminate Trans Fatty Acids in Lebanon. This critical initiative aims to foster healthier food environments & protect public health through raising awareness on the risk of TFA.

A founding member of The Primary Health Care Research Consortium 2020

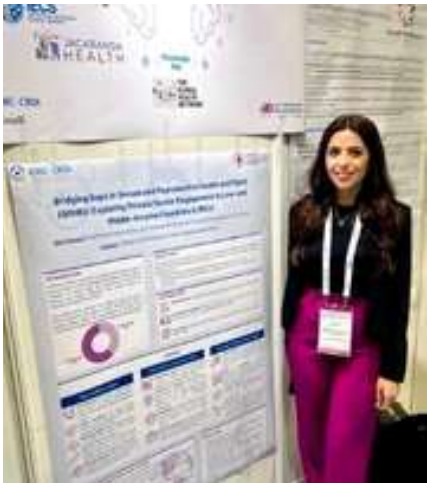
K2P is one of the founding member of this consortium which aims to conduct prioritized and policy-relevant research to support country and global efforts to build high-quality PHC systems in pursuit of universal health coverage and the Sustainable Development Goals.

Conferences

HSR 2026

The Knowledge to Policy (K2P) Center, in collaboration with the Mohammed Bin Rashid School of Government (MBRSG), has successfully secured the winning bid to co-host the 9th Global Symposium on Health Systems Research (HSR2026). K2P will launch a series of global and regional consultations.

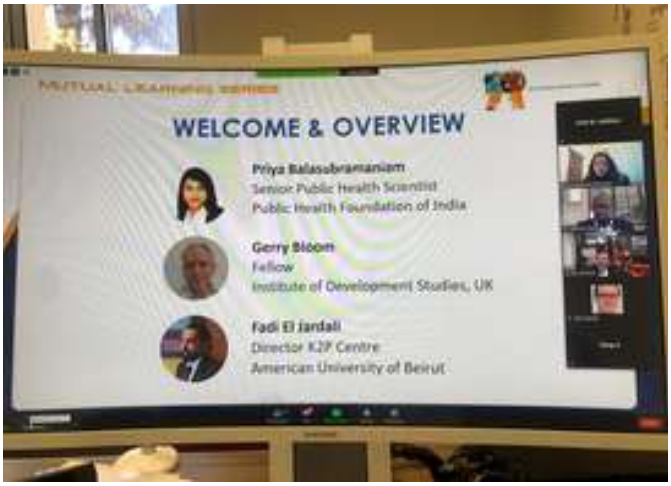
HSR 2024



Dr. Fadi El-Jardali, Ms. Racha Fadlallah, and Ms. Najla Daher from K2P led and chaired multiple sessions. They co-chaired the HSG Eastern Mediterranean Network meeting, discussed strategies for impactful health leadership in LMICs, and presented MENA case studies on health reforms amid crises, highlighting links between politics, economics, and equity.

HSR 2022

HSR 2020



HSR 2018

HSR 2016

Global Evidence Summit 2024

The K2P Center made a significant contribution and impact at the Global Evidence Summit (GES 2024) in Prague through a series of thought-provoking sessions. Ms. Lama Bou Karroum, K2P Research Manager, presented about the K2Parliament program and examined how evidence meets politics. Dr. Fadi El-Jardali, K2P Director, presented a novel prioritization tool aimed at maximizing the impact of health knowledge translation products. Ms. Racha Fadlallah, K2P Senior Scientific Officer, shared an overview of systematic reviews on public health and social measures implemented during the COVID-19 pandemic.

Global Evidence Summit 2017

At the Global Evidence Summit, K2P researchers presented Lebanon's experience in advancing evidence-informed policymaking and contributed to an organized session on "Making Systematic Reviews Impactful through Knowledge Translation Strategies and Tools," highlighting capacity building and the use of evidence in policy processes.

Cape Town Consensus 2025

At the Cape Town Consensus on Transforming Evidence Synthesis to Improve Lives, Dr. Fadi El-Jardali (K2P Director) served as co-chair & group facilitator, leading on the capacity sharing working group & proposing solution-oriented discussions to realize the Evidence Synthesis Infrastructure Collaborative (ESIC) vision.

Ms. Racha Fadlallah (K2P Chief Scientific Officer) co-facilitated an equity-focused session, contributed to the AI Working Group, and delivered a lightning talk on next steps for ESIC. Mrs. Lama Bou Karroum (K2P Research Manager) contributed to Working Group 4 on demand, shaping visions for timely, trustworthy, and cost-efficient evidence syntheses.

K2P at the International Network for Governmental Science Advice (INGSA) conference in Rwanda - 2024

K2P Director, participated in a roundtable discussion on "Global Advances in Mental Health" - 2023

K2P participated in the Governance and Accountability during Health Emergencies 2023

K2P and CRPH coordinated a meeting Sexual and Reproductive Health in Lebanon - 2023

K2P participated in the WHO Global Evidence to Policy Summit - 2023

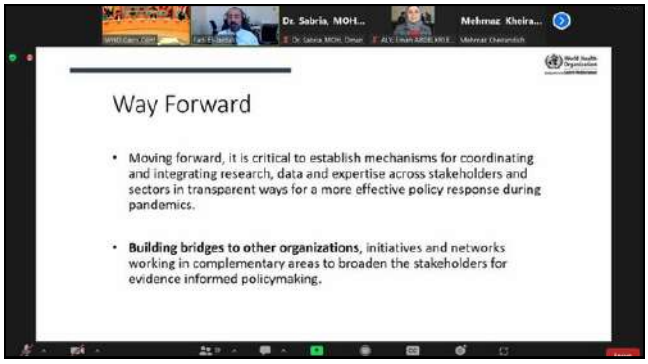
Led by WHO EMRO, K2P Director participated in the Regional Quadripartite One Health Meeting in Oman - 2023

K2P represented WHO EMRO and closed the WHO Kobe Centre (WKC) Forum at the Center for Health Development in Japan - 2023

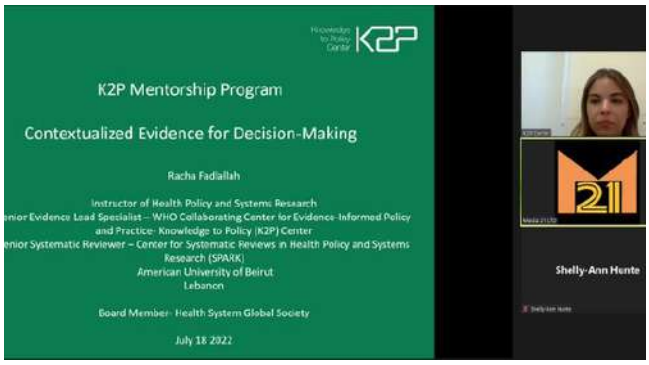
K2P shared mentorship insights at the International Politics, Leadership & Diplomacy for Health hosted by Karolinska Institute - 2023

K2P participated in the WHO Global Evidence-to-Policy (E2P) Summit - 2022

Health Leadership for Positive Change 2022



WHO EMRO Session on "Evidence Ecosystem & Evidence-Informed Policy-Making" - 2022



Reverse Research Day organized by Caribbean Center for Health Systems Research & Development - 2022

K2P represented WHO EMRO and closed the WHO Kobe Centre (WKC) Forum at the Center for Health Development in Japan - 2023

K2P shared mentorship insights at the International Politics, Leadership & Diplomacy for Health hosted by Karolinska Institute - 2023

K2P participated in the Eastern Mediterranean Regional Multi-Stakeholder Virtual Workshop - 2020

K2P participated in the WHO Global Evidence-to-Policy (E2P) Summit 2020

Students & Interns

50+ interns, practicum student and graduate assistants

10+ universities worldwide (AUB, McMaster, McGill, NYU, etc.)

Since 2015, K2P has hosted interns and assistants, contributing to policy briefs on key health issues while gaining skills in research and evidence communication.

In 2018, K2P hosted Nay Ezzeddine (AUB, Nursing) who worked on a policy brief on cancer policies, while Alexander Salman (McGill, Epidemiology & Health Policy) had initiated the draft brief in 2017.

In 2019, K2P hosted five interns and volunteers, including PhD candidates Ahmad Firas Khalid (McMaster) and Olivia Biermann (Karolinska Institutet), Abeer Ahmad (McMaster) who contributed research, presentations, and widely shared blog posts.

In 2020, five graduate assistants—Omar Bahlawan, Layal Ghamloush, Emmanuel Aduko, Reem Masri, Sahar Nassour, and Sarah Zahr—supported similar research and KT activities.

In 2021, K2P hosted three graduate assistants—Layal Ghamloush, Hana Arabi, and Fadi Martinos—who contributed to systematic reviews, knowledge translation, and data management.

K2P serves as an incubator by hiring outstanding graduate assistants. Nine graduate assistants also joined K2P, contributing to systematic reviews, KT products, and research, including Layan Rakka, Karen Bou Karroum, Sahar Nassour, Miriam Dagher, Emmanuel Aduko, Said Mohamoud, Amera Gaber, Inas Kassamany, and Nour Breiteh.

Youth

Youth Participatory Action Research (2025)

K2P, in partnership with UNICEF Lebanon, is implementing Youth Participatory Action Research (YPAR), engaging 24 youth researchers and 4 coordinators to identify issues, conduct research, and lead advocacy for change in their communities.

Next Gen Policy & Advocacy Bootcamp (2025)

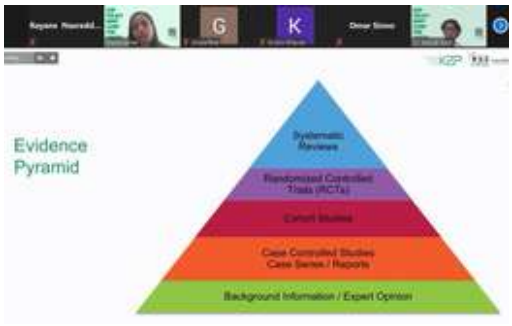
Over four days, the Knowledge to Policy (K2P) Center and Hariri Foundation for Sustainable Human Development brought together an incredible group of youth leaders for an intensive journey into knowledge translation, advocacy, and preventing violent extremism.

K2P Policy Boot Camp for Youth (2025)

Youth from 24+ schools across Lebanon tackled real policy issues with bold, evidence-informed ideas. They also learned more about the reality of governance, knowledge translation, research, and the role of media in policymaking.

UNDP X FNF Bootcamp (2022)

K2P continues to promote active youth participation and empowerment in policymaking by delivering a workshop, at the UNDP X YLP 8 Bootcamp. The workshop introduced participants to the fundamentals of policymaking, advocacy, effective decision-making, and advocacy.



K2P Policy Boot Camp for Youth (2021)

The boot camp enables youth to serve as change agents and champions of evidence-informed decision-making and action in their schools and communities. Due to the high demand, the “K2P policy boot camp for youth- crash course” was also held and attended by 14 high school students.

Media

From 2016 to 2025, K2P's research and expertise in health, humanitarian crises, social protection, and COVID-19 have been widely featured in national and international media, including **LBCI, Al Jadeed, Sky News Arabia, CNN, Al Jazeera,** and **Annahar.** The Center has contributed interviews, op-eds, articles, and commentaries on topics such as Lebanon's healthcare resilience, universal health coverage, cash assistance programs, childhood obesity, refugee health, and pandemic response.

K2Podcast

The first episode of the Health Policy Corner Podcast was aired in August 2023. The premier episode explored the realm of Universal Health Coverage and featured former Turkish Minister of Public Health, His Excellency Recep Akdag.

Partnerships

Global & Regional Evidence Networks

- WHO EVIPNet membership (36 LMICs across several regions)
- COVID-END partnership
- Global Coalition for Evidence
- Partnership for Evidence and Equity in Responsive Social Systems (PEERSS – 13-country network)
- International Network for Governmental Science Advice (INGSA) Middle East Chapter

Key Activities

- Co-developing KT methodologies (e.g., Evidence Briefs for Policy manual)
- Regional capacity-strengthening workshops
- Mentorship & joint learning programs

UN & Multilateral Agencies

- WHO (HQ, EMRO, country offices)
- UNICEF
- UNHCR
- UNDP
- PMNCH
- IRC

Key Activities

- Joint policy dialogues (e.g., immunization, PHC, refugees, child protection)
- Political economy analyses (e.g. UHC in Jordan)
- Scoping reviews & toolkits (COVID-19, maternal & child health, digital health, AMR)

Academic & Research Institutions

- AUB faculties (FHS, Agriculture, Engineering, others)
- McMaster
- McGill University
- Karolinska Institutet
- LSHTM
- Jordan University of Science & Technology, regional PHC institutes, etc.

Key Activities

- Joint research & evidence synthesis
- Fellowships, internships, graduate assistants
- Capacity-building workshops and courses

National & Local Partners

- Lebanon's Ministry of Public Health and other ministries
- Economic and Social Council of Lebanon
- Lebanese Red Cross
- Order of Malta
- Civil society & professional associations

Key Activities

- Co-design of standards (nurseries, PHC, EMS)
- Policy observatories (Policy Support Observatory)
- Implementation of national campaigns and reforms

Partner Testimonials

K2P have been instrumental in advancing this movement to provide timely, demand-driven evidence support. This has been a game changer in how evidence intermediaries support decision-making.

— Dr. John Lavis
Founder and Director of the McMaster Health Forum

K2P has played a strong role in evidence-to-policy leadership, strengthening capacity, supporting the development of multiple laws, and contributing to the WHO mandate.

— Dr. Tanja Kuchenmueller
Unit Head Evidence to Policy and Impact at WHO

K2P demonstrates strong leadership and dedication, adding real value to global health. Their approach is needed more than ever and has strong potential for regional scale-up.

— Dr. Étienne Langlois
Team Lead, Knowledge, PMNCH, World Health Organization

The K2P Rapid Response models were a game changer in Brazil, providing timely, evidence-based guidance during COVID-19.

— Ms. Laura Boeira
Executive Director at Instituto Veredas, Brazil

Our collaboration with K2P focused on the mentorship program across six regions. My hope is that K2P continues another 10 years of global capacity building.

— Dr. Aku Kwamie
Technical Officer at World Health Organization

Over the past decade, IDRC's support to K2P has shown that meaningful health reform happens at the intersection of evidence, policy dialogue, and sustained capacity strengthening.

— Dr. Chaitali Sinha and Ms. Sana Naffa
Senior Program Specialists at International Development Research Centre (IDRC)

In my work in Chile, I relied on K2P's policymaking methods, which provided structured, evidence-based approaches that strengthened policy decisions.

— Dr. Cristián Mansilla
Researcher and International Consultant

Our collaboration with K2P has transformed the health systems policymaking environment.

— Ms. Maia Uchaneishvili
Director at Curatio International Foundation (CIF), Georgia

The mentorship program lead by K2P really made strides across the world.

— Dr. Immanuel Moonesar
Professor of Health Policy & Systems Research at MBR School of Government

From 2018 till 2023 I was part of the K2P Mentorship Program which helped me in priority setting and knowledge translation.

— Dr. Sokvy Ma
Research Fellow at the National Institute of Public Health

Without K2P's support, my research wouldn't have achieved the same reach or impact. K2P has truly set the gold standard for evidence-informed policymaking

— Dr. Ahmed Firas Khaled
Senior Policy Analyst at Government of Canada , Health Policy and Systems Professor and Researcher

Impact - 10 Years of Evidence in Action

Scale, Reach & Leadership: Building Evidence Ecosystems Worldwide

3000+

policymakers & stakeholders engaged

Ministries, parliaments, UN agencies, civil society, academia & professional bodies

250+

policy-relevant products

Evidence briefs, rapid responses, policy notes, legal & technical reviews

60+

national & regional policy dialogues

Deliberation, co-creation, and actionable policy pathways

30+

countries with strengthened KT platforms

MENA, Europe, Latin America, Sub-Saharan Africa

Global leadership roles

WHO EVIPNet, WHO Global Commission on Evidence, INGSA, McMaster Health Forum, HSG Society (HSR2020 & HSR2026)

Policy, Law & System Reform: A Synopsis of Evidence to Policy Change

NATIONAL IMPACT – LEBANON

- Patient safety embedded in national hospital accreditation
- Palliative care integrated and financially covered
- UHC law revised to address equity & governance gaps
- Cannabis law informed with health safeguards
- Salt fluoridation mandate suspended due to safety concerns
- Salt iodization effectively implemented
- First national nursery standards developed & enforced
- Tobacco control law enforcement strengthened
- COVID-19 & disaster responses informed by rapid evidence
- Child protection policy development supported
- PHC strengthening, financing & reforms
- Refugee and displaced populations' health policies informed
- Digital health and health data governance

GLOBAL CONTIBUTION & IMPACT

- Trans Fatty Acids elimination (Lebanon, Jordan, Morocco)
- UHC financing reforms (Egypt)
- Pandemic & emergency response policies (UAE, Jordan, Iran)
- Cancer crises management policies (UAE)
- Mental resilience policies for healthcare workers (UAE)
- Cadaveric organ donation policy advancement (Oman)
- Public health system transformation (KSA)
- Obesity, tobacco and physical activity policies informed by evidence (KSA)
- One Health & AMR policy action (Europe, Africa & SE Asia)
- Pharmaceutical pricing reform (Georgia)
- Sugar-sweetened beverage taxation (Indonesia)
- Adolescent sexual and reproductive health policies (Trinidad & Tobago)
- Health insurance expansion (Nigeria)
- Drug checking integrated as harm reduction (Georgia)

Capacity, Culture & Institutional Change: Changing How Policy Is Made

Academic & Institutional Transformation

- KT course institutionalized in MPH curriculum
- Establishment of AUB Government Engagement Platform

Capacity Strengthening at Scale

2000+
trained policymakers, managers, providers, researchers & civil society members

20+
knowledge translation platforms supported or established

40+
countries reached

Advancing the Science of KT & EIP

Shaping Global Practice

- Impact-oriented approach for evidence-informed policymaking (EIP)
- KT prioritization framework
- Standardized WHO Evidence Brief for Policy manual
- Recognized mentorship model for EIP

The K2P Team: People Behind the Impact

At the heart of the Knowledge to Policy (K2P) Center is a multidisciplinary team united by a shared commitment to advancing evidence-informed policymaking. Bringing together expertise from public health, social sciences, policy analysis, communications, and capacity building, the K2P team transforms research into actionable insights that respond to real-world policy challenges.

Stay in touch with us

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AUB-Knowledge to Policy (K2P) Center

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